

2019-2023 Financial Planning Process Orientation



Guiding Principles & Policies

- CVRD Financial Planning Policy
 - Revised in November 2016
- Black Creek Oyster Bay
 - CVRD Area C & SRD Area D
 - Revised in June 2013
- Comox Strathcona Waste Management Service
 - Adopted in November 2011
- Comox Strathcona Regional Hospital
 - Recently revised in September 2018



Financial Planning in a Regional District

- Each of our 101 services are established either through bylaw or the Local Government Act (LGA)
 - Establishment bylaws outline purpose, allowable funding sources, maximum requisitions and service participants
- Each service has a stand-alone budget (operating and capital plan) and is identified by a function / sub-function number



Financial Planning in a Regional District (cont'd)

- No ability to share \$ between services (i.e. revenues, surplus, etc.)
- Costs can however be transferred to a service if the costs specifically apply to that service
- Services vary greatly in size
 - small localized services such as street lighting
 - large regional services such as recreation complexes



Financial Planning Process Overview



Jan-Mar

Committees review service budgets

Provides direction for changes

Public attendance encouraged

March

Recommended FP goes to the Board for adoption

<u>January</u>

BC Assessment completed rolls received

<u>Sept-Dec</u> Internal

Internal budget preparations

Proposed FP finalized and published on website



Financial Plan Stage Process

- Proposed FP
- Completed roll
- Tax impacts

Step 1

Step 2

- Recommended FP
- Updated budgets
 - Including carry forwards and surpluses

- Bylaw for adoption
- Revised roll
- March 31st deadline

Step 3

